

ACADEMIC CURRICULUM VITAE

ANTHONY B L CHEUNG

(Up to June 2012)

A. Personal Particulars:

Name: Anthony Bing-leung Cheung (張炳良)
Address: Flat A, 3rd floor, Block 3
The Paramount
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Tai Po, New Territories
HONG KONG
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B. Qualifications:

1974	B Soc Sc (Hons)	University of Hong Kong (Sociology and Economics)
1983	M Sc (with credit)	University of Aston, UK (Public Sector Management)
1995	PhD	London School of Economics and Political Science, University of London, UK (Government)

C. Working Experience:

(Pre-academic)

<u>Period</u>	<u>Organization</u>	<u>Position</u>	<u>Nature of Work</u>
1974-84	Hong Kong Government Civil Service	Executive Officer (1974-83) Senior Executive Officer (1983-84)	General Administration General Administration
1984-86	Independent Commission Against Corruption	Senior Assignment Officer	Corruption Prevention studies/consultation

(Academic Experience)

<u>Institution</u>	<u>Period</u>	<u>Post/Position held</u>
City University of Hong Kong – Department of Public and Social Administration	10/1986 - 1/1992	Senior Lecturer
	1/1992 - 10/1992	Principal Lecturer
	10/1992 - 3/1995	University Senior Lecturer
	3/1995 – 6/2001	University Associate Professor
	8/1995 – 1/2001	Head of Department
	7/2001 – 12/2007	University Professor
	4/1999-1/2000	Acting Director
Centre for Comparative Public Management and Social Policy Governance in Asia Research Centre	1/2002 - 6/2002	Acting Director
	7/2002 – 12/2007	Associate Director
The Hong Kong Institute of Education - Centre for Government and Citizenship	1/2008 – 6/2012* 2009 - 2011	President and Chair Professor of Public Administration Director

**Left The Hong Kong Institute of Education to join Hong Kong SAR Government as Secretary for Transport and Housing (7/2012 to 6/2017).*

D. Honours:

Justice of the Peace (JP) (July 1999), Bronze Bauhinia Star (BBS) (July 2001); Gold Bauhinia Star (GBS) (July 2009)

E. Research Areas:

Governance and public policy, civil service studies, comparative administrative reforms, para-governmental organizations and privatization

F. Publications: Books, Book Chapters, Refereed Journal Articles and Conference Papers (in chronological order):

Books:

1. *Public Administration and Policies in Hong Kong* (A collection of previously published articles and papers), Wide Angle Press, November **1988** (in Chinese), 147 pp.
2. *Public Sector Reform in Hong Kong*. (Co-edited with Jane Lee). Hong Kong: Chinese University Press, March **1995**, 324 pp. (Contribution to editorship: 50%)
3. *The Civil Service in Hong Kong: Continuity and Change*. (Co-written with Shafiqul Huque and Grace Lee). Hong Kong: Hong Kong University Press, July **1998**, 189 pp. (Contribution: 33%)
4. *Public Sector Reform in Hong Kong Into the 21st Century*. (Co-edited with Jane Lee). Hong Kong: Chinese University Press, November **2001**, 374 pp. (Contribution to editorship: 90%)
5. 《變與不變：危機與轉型下的管治之道》，香港：進一步多媒體，June **2001**, 164pp. (*To Change or Not to Change: Governance under Crisis and Transformation*, Hong Kong: Step Forward Multi-media. In Chinese)
6. *Governance and Public Sector Reform in Asia: Paradigm Shift or Business As Usual?* (Co-edited with Ian Scott). London: RoutledgeCurzon, 349 pp. January **2003**, (Contribution to editorship: 50%)
7. *Public Service Reform in East Asia: Reform Issues and Challenges in Japan, Korea, Singapore and Hong Kong* (edited), Hong Kong: Chinese University Press, January **2005**, 300pp.
8. 《公共管治策畧：特區八年政策得失》(香港：CUP 出版社，May **2006**, 246pp. (*Strategy in Public Governance: A Policy Review of Eight Years of the Hong Kong Special Administrative Region*, TOM (Cup Magazine) Publishing Limited. In Chinese)
9. 《管治香港的難題：回歸10年反思》，香港：進一步多媒體，June **2007**, 96pp. (*The Problems of Governing Hong Kong: Ten Years after Reunification*, Hong Kong: Step Forward Multi-media. In Chinese)
10. 《反思香港發展模式》，香港：天地圖書有限公司，January **2009**, 303pp. (*Rethinking the Hong Kong Development Model*, Hong Kong: Cosmos Book Company. In Chinese)
11. *Governance for Harmony in Asia and Beyond*, (co-edited with Julia Tao, Martin Painter and Chenyang Li). London: Routledge, January **2010**, 358pp.

Book chapters in edited books:

1. "The Pattern of District Administration - A Structural Analysis", chapter in Yu-shek Cheng (ed) *Hong Kong in Transition*, Hong Kong: Joint Publishing Co, **1989** (in Chinese), pp 38-66.
2. "Some Reflections on Chinese Socialism", chapter in C H Ng *et al* (eds) *Obstacles and Breakthrough: In Search of Democracy in China*, Hong Kong: Meeting Point,

- 1990** (in Chinese), pp 11-32.
3. "The Progress and Difficulties of Political Reforms in China during the past decade", *ibid*, **1990**, pp 153-173.
 4. "The Future Political Order of Hong Kong from the Perspective of the Basic Law Political Structure", chapter in Hong Kong Social Sciences Research Society (ed) *Into the Future: Hong Kong After the Basic Law* (Conference proceedings), Hong Kong: Hong Kong Social Sciences Research Society, September **1990** (in Chinese), pp 1-31.
 5. "The Civil Service", chapter in Y S Cheng and Y C Wong (eds) *The Other Hong Kong Report 1990*, Hong Kong: The Chinese University Press, **1990**, pp 87-112.
 6. "The Civil Service", chapter in M K Lee and Y W Sung (eds) *The Other Hong Kong Report 1991*, Hong Kong: The Chinese University Press, November **1991**, pp 27-54.
 7. "Reflections on June 4th and China", chapter in Meeting Point (ed) *The Echoes of History: The Review and Prospect of the 1989 Pro-Democracy Movement in China*, Hong Kong: Meeting Point, May **1991** (in Chinese), pp 3-14.
 8. "Development and Convergence of Political Institutions in the Transitional Period". (With Dr K S Louie). Chapter in One Country Two Systems Economic Research Institute (ed) *Hong Kong in Transition 1992*, Hong Kong: One Country Two Systems Economic Research Institute, July **1993** (in Chinese), pp 462-487. (Contribution: 50%)
 9. "The Civil Service Pay System in Hong Kong - Implications on Efficiency and Equity", chapter in John P Burns (ed) *Asian Civil Service Systems: Improving Efficiency and Productivity*, Singapore: Times Academic Press, June **1994**, pp 260-289.
 10. "Medical and Health", chapter in D H McMillen and S W Man (eds) *The Other Hong Kong Report 1994*, Hong Kong: The Chinese University Press, November **1994**, pp 351-366.
 11. "Do they matter ? Some observations on the role of the mass media in the 1991 Legislative Council Direct Election", chapter in Y M To and Y M Nip (eds) *Mass Media Strategies and Elections*, Hong Kong: Hong Kong Humanities Publisher, September **1995** (in Chinese), pp 111-136.
 12. "The Civil Service in Transition", chapter in Stephen Y L Cheung and Stephen M H Sze (eds) *The Other Hong Kong Report 1995*, Hong Kong: The Chinese University Press, **1995**, pp 67-86.
 13. "Civil Service Reform in Shenzhen: Expectations and Problems", chapter in Stewart MacPherson and Joseph Y S Cheng (eds) *Economic and Social Development in the Pearl River Delta*, Aldershot: Edward Elgar, **1996**, pp 76-106.
 14. "The Civil Service in Transition", Chapter in M K Nyaw and S M Li (eds) *The Other Hong Kong Report 1996*, Hong Kong: The Chinese University Press, **1996**, pp 67-88.
 15. "The Civil Service System" (公務員制度), chapter in Joseph Y S Cheng and K Y Law (eds) *New Perspectives in Political Studies* (政治學新論), Hong Kong: The Chinese University Press, **1997** (in Chinese), pp 197-226.
 16. "Changing Values Under Public Sector Reform", chapter in *Values and Society: Proceedings of Annual Conference 1993 & 1994*, Hong Kong: Hong Kong Lingnan College, General Education School, May **1997**, pp 195-205.
 17. "The Transition of Bureaucratic Authority: The Political Role of the Senior Civil Service in the Post-1997 Governance of Hong Kong", chapter in P K Li (ed) *Political Order and Power Transition in Hong Kong*, Hong Kong: The Chinese University Press, December **1997**, pp 79-108.
 18. "Public Service Reform and Marketization: Unresolved Dilemma?" ("公共服務改革與市場化: 未解的吊詭?"), chapter in H M Chan (ed) *Values and Society* 《價值與社會》, Vol 2, Beijing: China Social Sciences Publishing House, September

- 1998 (in Chinese), pp 147-162.
19. "Administrative Development in Hong Kong: Political Questions, Administrative Answers", chapter in H K Wong and H S Chan (eds) *Handbook of Comparative Public Administration in the Asia-Pacific Basin*, New York: Marcel Dekker, February 1999, pp 219-252.
 20. "Social Conflicts: 1975-1986". (With K S Louie) Chapter in S K Lau (ed) *Social Development and Political Change in Hong Kong*, Hong Kong: Chinese University Press, March 2000, pp 63-114. (Contribution: 50%)
 21. "Between Autonomy and Accountability: Hong Kong's Senior Civil Servants in Search of an Identity", chapter in R Chapman (ed) *Ethics in Public Service for the New Millennium*, Aldershot: Ashgate, August 2000, pp 185-202. [With translation in Czech and Albanian published in 2003 and 2004 respectively]
 22. "Health Policy Reform", chapter in L Wong and N Flynn (eds) *The Market in Chinese Social Policy*, Hampshire: Palgrave, June 2001, pp. 63-87.
 23. "The Politics of New Public Management: Some Experience from Reforms in East Asia", in Kate McLaughlin, Stephen Osborne and Ewan Ferlie (eds) *The New Public Management: Current Trends and Future Prospects*, London: Routledge, February 2002, pp. 243-73.
 24. "The Changing Political System: Executive-led Government or 'Disabled' Governance?", in S. K Lau (ed) *The First Tung Chee-hwa Administration: The First Five Years of the Hong Kong Special Administrative Region*, Hong Kong: The Chinese University Press, July 2002, pp. 41-68.
 25. "Transformation of the Civil Service System", in M. K. Chan and A. Y. So (eds) *Crisis and Transformation in China's Hong Kong*, Armonk, N.Y.: M.E. Sharpe, August 2002, pp. 166-88.
 26. "Governance and Public Sector Reform in Asia: Paradigms, Paradoxes and Dilemmas" (with Ian Scott), in Anthony Cheung and Ian Scott (eds) *Governance and Public Sector Reform in Asia: Paradigm Shifts or Business As Usual?*, London: RoutledgeCurzon, January 2003, pp. 1-24 (Contribution: 50%).
 27. "Government Reinvention in Taiwan: Administrative Modernization and Regime Transition", in Anthony Cheung and Ian Scott (eds) *Governance and Public Sector Reform in Asia: Paradigm Shifts or Business As Usual?*, London: RoutledgeCurzon, January 2003, pp. 90-116.
 28. "Public Service Reform in Singapore: Reinventing Government in a Global Age", in Anthony Cheung and Ian Scott (eds) *Governance and Public Sector Reform in Asia: Paradigm Shifts or Business As Usual?*, London: RoutledgeCurzon, January 2003, pp. 138-62.
 29. "Hong Kong's Healthcare Policy (香港醫療政策研究)", in Gui Shixun and Linda Wong (eds): *A Comparative Study of Social Policy in Shanghai and Hong Kong (上海與香港社會政策比較研究)*, Shanghai: East China Normal University Press, April 2003, pp. 166-87.
 30. "The Civil Service and Political Reform", in Christine Loh & Civic Exchange (ed) *Building Democracy: Creating Good Government for Hong Kong*, Hong Kong: Hong Kong University Press, September 2003, pp. 71-83.
 31. "Political Participation" in Y. M. Yeung and K. Y. Wong (eds) *Fifty Years of Public Housing in Hong Kong: A Golden Jubilee Review and Appraisal*, Hong Kong: The Chinese University Press, December 2003. pp. 207-34. [With separate Chinese edition]
 32. "Health Finance", in Linda Wong, Lynn White and Gui Shixun (eds) *Social Policy Reform in Hong Kong and Shanghai: A Tale of Two Cities*, Armonk, N. Y.: M. E. Sharpe, February 2004, pp. 23-52.
 33. "Public Sector Reform in Hong Kong and Singapore: Reform Trajectories and Explanations", in Akira Nakamura (ed) *Comparative Studies of Public Administration VIII: Public Reform, Policy Change, and New Public Management*

- *From the Asia and Pacific Perspective*, EROPA (Eastern Regional Organization for Public Administration) Local Government Center, Tokyo, Japan, March **2004**, pp. 1-28.
34. “The Politics of International Policy Learning in Public Administration: Limits of Interdependence and Convergence under Globalization”, in A. Farazmand (eds) *Sound Governance: Policy and Administrative Innovations*, Westport, CT: Praeger Publishers, December **2004**, pp. 57-73.
 35. “Introduction”, in Anthony B. L. Cheung (ed) *Public Service Reform in East Asia: Reform Issues and Challenges in Japan, Korea, Singapore and Hong Kong*, Hong Kong: Chinese University Press, January **2005**, pp.1-18.
 36. “Civil Service Pay Reform in Hong Kong: Principles, Politics and Paradoxes”, in Anthony B. L. Cheung (ed) *Public Service Reform in East Asia: Reform Issues and Challenges in Japan, Korea, Singapore and Hong Kong*, Hong Kong: Chinese University Press, January **2005**, pp. 157-92.
 37. “State Capacity in Hong Kong, Singapore and Taiwan: Coping with Legitimation, Integration and Performance”, in Jon Pierre and Martin Painter (eds) *Challenges to State Policy Capacity: Global Trends and Comparative Perspectives*, Basingstoke: Palgrave Macmillan, January **2005**, pp. 225-54.
 38. “The Hong Kong System under One Country Being Tested: Article 23, Governance Crisis and the Quest for A New Hong Kong Identity”, in Joseph Cheng (ed) *The July 1 Protest Rally: Interpreting a Historic Event*, Hong Kong: City University of Hong Kong Press, November **2005**, pp. 33-70.
 39. “Evaluation of the Hong Kong Integrity System”, in L. Huberts, F. Anechiarico and F. E. Six (eds) *Local Integrity Systems: World Cities Fighting Corruption and Safeguarding Integrity*, The Hague: BJU Legal Publishers, June **2008**, pp. 105-15.
 40. “Combating Corruption as a Political Strategy to Rebuild Trust and Legitimacy: Can China Learn from Hong Kong?”, in Bidhya Bowornwathana and Clay Wescott (eds) *Comparative Governance Reform in Asia: Democracy, Corruption, and Government Trust*, UK: Emerald Group Publishing Limited, November **2008**, pp. 55-84.
 41. “Hong Kong’s Role in Transforming China”, in M. Chan (ed) *China’s Hong Kong Transformed: Retrospect and Prospects Beyond the First Decade*, Hong Kong: City University of Hong Kong Press, Preface, November **2008**, pp. xi-xvii.
 42. “Interpreting East Asian Social Policy Development: Paradigm Shift or Policy ‘Steadiness’?”, in Ka-ho Mok and Ray Forrest (eds) *Changing Governance and Public Policy in East Asia*, London and New York: Routledge, February **2009**, pp. 25-48.
 43. “非典管治：行政主導的重新詮釋” (Atypical Governance: A Reinterpretation of the Executive-led System) in 張炳良、戴耀廷等, *香港經驗：文化傳承與制度創新* (*Hong Kong Experience: Cultural Heritage and Institutional Innovation*), Hong Kong: The Commercial Press, July **2009**, pp. 1-16.
 44. “Public Management Reform in Hong Kong”, in Shaun F. Goldfinch and Joe L. Wallis (eds) *International Handbook of Public Management Reform*, Cheltenham, UK and Northampton, MA, USA: Edward Elgar, September **2009**, pp. 317-35.
 45. “Why governance for harmony?” (with Julia Tao, Martin Painter and Li Chenyang), in Julia Tao, Anthony Cheung, Martin Painter and Chenyang Li (eds) *Governance for Harmony in Asia and Beyond*, Routledge, January **2010**, pp. 3-11.
 46. “Restoring Governability in Hong Kong: Managing Plurality and Joining Up Governance” in Julia Tao, Anthony Cheung, Martin Painter and Chenyang Li (eds) *Governance for Harmony in Asia and Beyond*, Routledge, January **2010**, pp. 158-85.
 47. “Repositioning the State and the Public Sector Reform Agenda: The Case of Hong Kong”, in M. Ramesh, E. Araral Jr. and Xun Wu (eds) *Reasserting the Public in Public Service*, Abingdon, Oxon: Routledge, April **2010**, pp. 79-100.

48. "Checks and Balance in China's Administrative Traditions: A Preliminary Assessment", in Martin Painter and B. Guy Peters (eds) *Tradition and Public Administration*, Hampshire: Palgrave Macmillan, July **2010**, pp. 31-43.
49. "Budgeting and Finance", in Mark Bevir (ed) *The SAGE Handbook of Governance*, London: Sage, January **2011**, pp. 270-85,.
50. "Performance Management in Hong Kong", in Evan M. Berman (ed) *Public Administration in Southeast Asia*, London: CRC Francis & Taylor Group, January **2011**, pp. 295-314.
51. "NPM in Asian Countries", in Tom Christensen and Per Lægreid (eds) *The Ashgate Research Companion to New Public Management*, January 2011, Farnham, Surrey: Ashgate, pp. 131-44.
52. "香港身份：本土性、國族性與全球性的交織" (Hong Kong Identity: The Local, The National and The Global), in 呂大樂、吳俊雄、馬傑偉 (編) *香港、生活、文化 (Hong Kong, Life, Culture)*, Hong Kong: Oxford University Press, January **2011**, pp. 1-20.
53. "Policy Formulation", in Bertrand Badie, Dirk Berg-Schlosser and Leonardo Morlino (eds) *International Encyclopedia of Political Science*, Thousand Oaks, CA: Sage, **2011**, pp. 1917-23.
54. "How Hong Kong Universities Balance the Global and the Regional", in Bob Adamson, Jon Nixon and Feng Su (eds) *The Reorientation of Higher Education: Challenging the East-West Dichotomy*, Comparative Education Research Centre at The University of Hong Kong, in association with Springer, **2012**, pp. 95-112.
55. "In Search of Trust and Legitimacy: The Political Trajectory of Hong Kong as Part of China", in Milan Sun, Clay Wescott and Lawrence R Jones (eds) *Trust and Governance Institutions: Asian Experiences*, Charlotte: Information Age Publishing Inc., **2013**.

Articles in externally-refereed journals:

1. "On the Constitutional Significance of the Basic Law", *Law Review (法學評論)*, School of Law, Wuhan University, China, Vol 33, No 1, 1989 (in Chinese), pp 60-65.
2. "Democracy and the Democratic Movement in Hong Kong: Origin and Prospects", *Politics, Administration and Change*, No 18, January - June **1992**, pp 19-39.
3. "Public Sector Reform in Hong Kong: Perspectives and Problems", *Asian Journal of Public Administration*, Vol 14, No 2, December **1992**, pp 115-148.
4. "State Intervention and the Legitimacy Crisis: The Hong Kong Experience", *The Chinese Public Administration Review (中國行政評論)* (Taiwan), Vol 1, No 4, September **1992** (in Chinese), pp 1-18.
5. "Performance Pledges - Power to the Consumer or A Quagmire in Public Service Legitimation?", *International Journal of Public Administration*, Vol 19, No 2, February **1996**, pp 233-259.
6. "Efficiency as the Rhetoric? - Public Sector Reform in Hong Kong Explained", *International Review of Administrative Sciences*, Vol 62, No 1, March **1996**, pp 31-47.
7. "Public Sector Reform and the Re-legitimation of Public Bureaucratic Power : The Case of Hong Kong", *International Journal of Public Sector Management*, Vol 9, No 5/6, **1996**, pp 37-50.
8. "The Development of Tenant Involvement Strategies in Hong Kong: A Preliminary Review". (With Chris Blundell) *Hong Kong Public Administration*, Vol 5, No 2, **1996**, pp 105-119. (Contribution: 50%).
9. "Rebureaucratization of Politics in Hong Kong: Prospects after 1997", *Asian Survey*, Vol XXXVII, No 8, August **1997**, pp 720-737. [Included in *The International Library of Social Change in Asia Pacific*, Aldershot: Ashgate, November **2002**.]

10. "The Rise of Privatization Policies: Similar Faces, Diverse Motives", *International Journal of Public Administration*, Vol 20, No 12, December **1997**, pp 2213-2245.
11. "Understanding Public-Sector Reforms: Global Trends and Diverse Agendas", *International Review of Administrative Sciences*, Vol 63, No 4, December **1997**, pp 435-457.
12. "Reform in Search of Politics: The Case of Hong Kong's Aborted Attempt to Corporatise Public Broadcasting", *Asian Journal of Public Administration*, Vol 19, No 2, December **1997**, pp 276-302.
13. "The 'Trading Fund' Reform in Hong Kong: Claims and Performance", *Public Administration and Policy*, Vol 7, No 2, September **1998**, pp 105-123.
14. "From Colony to Special Administrative Region: Issues of Hong Kong's Autonomy within a Centralized Authoritarianistic State", *Verfassung und Recht in Übersee (Law and Politics in Africa, Asia and Latin America)*, University of Giessen, Germany, Vol 31, No 3, September **1998**, pp 302-316.
15. "Moving into Performance Pay for Hong Kong Civil Servants: Conceptualization and Implementation Problems", *Public Administration and Policy*, Vol 8, No 2, September **1999**, pp 9-22.
16. "New Interventionism in the Making: Interpreting State Interventions in Hong Kong after the Change of Sovereignty", *Journal of Contemporary China*, Vol 9, No 24, July **2000**, pp 291-308.
17. "The Formation of Leaders in Party Politics: The Limitations in Hong Kong", *Journal of Youth Studies*, Vol 3, No 2, July **2000** (in Chinese), pp 29-35.
18. "Globalization versus Asian Values: Alternative Paradigms in Understanding Governance and Administration", *Asian Journal of Political Science*, Vol. 8, No. 2, December **2000**, pp. 1-16.
19. "Civil Service Reform in Post-1997 Hong Kong: Political Challenges, Managerial Responses", *International Journal of Public Administration*, Vol.24, No.9, August **2001**, pp. 929-50.
20. "The New Two-Pronged Strategy of Enterprise Reform in China", (With Ma Ngok and Mok Ka-ho), *Problems of Post-Communism*, Vol. 48, No. 5, September/October **2001**, pp. 52-61 (contribution: 33%).
21. "Public Enterprises and Privatization in East Asia: Paths, Politics and Prospects" *Public Finance and Management*, Vol. 2, No. 1, January **2002**, pp. 67-96.
22. "The Paradox of China's Wage System Reforms: Balancing Stakeholders' Rationalities" (with Kitty Poon) *Public Administration Quarterly*, Vol. 24, No. 4, Winter **2000** [printed in early **2002**], pp. 491-521 (contribution: 50%).
23. "Modernizing Public Healthcare Governance in Hong Kong: A Case Study of Professional Power in New Public Management", *Public Management Review*, Vol. 4, No. 3, September **2002**, pp. 343-65.
24. "Citizenship: Re-building of Trust between the Government and the Public", *Journal of Youth Studies*, Vol. 6, No 1, January **2003** (in Chinese), pp 56-62.
25. "Health Finance", *The Chinese Economy* (with Gu Xingyuan), Vol. 35, No. 6, November-December **2002**, pp. 34-67. (Contribution: 70%).
26. "Customizing the Tenants, Empowering the Managers: Impact of Public Housing Governance Reform in Hong Kong" (with N. M. Yip), *Housing, Theory and Society*, Vol. 20, No. 2, June **2003**, pp.98-109. (Contribution: 50%).
27. "Strong Executive, Weak Policy Capacity: The Changing Environment of Policymaking in Hong Kong", *The Asian Journal of Political Science*, Vol. 12, No. 1, June **2004**, pp. 1-30.
28. "Who Advised the Hong Kong Government? The Politics of Absorption before and after 1997" (with Paul C. W. Wong), *Asian Survey*, Vol. 44, No. 6, November/December **2004**, pp. 874-94. (Contribution: 50%).
29. "Hong Kong's Post-1997 Institutional Crisis: Problems of Governance and Institutional Incompatibility", *Journal of East Asian Studies*, Vol. 5, No. 1, January-April **2005**, pp. 135-67.

30. "The Politics of Administrative Reforms in Asia: Paradigms and Legacies, Paths and Diversities", *Governance*, Vol. 18, No. 2, April **2005**, pp. 257-82.
31. "What's in a Pamphlet? – Shortfalls and Paradoxical Flaws in Hong Kong's Performance Pledges", *Public Management Review* (UK), Vol. 7, No. 3, September, **2005**, pp. 341-66.
32. "Whose Reason? Which Rationality? Understanding the 'Real Worlds' of Hong Kong's Public Managers" (with Brian Brewer and Julia Tao), *Philosophy of Management* (formerly *Reason in Practice*), Vol. 5 No. 1, **2005**, pp. 3-14 (Contribution: 40%).
33. "Bureaucrats-Enterprise Negotiation in China's Enterprise Reform at the Local Level: Case Studies in Guangzhou", *Journal of Contemporary China*, Vol. 14, No. 45, **2005**, pp. 695-720.
34. "Budgetary Reforms in the Two City States: Impact on Central Budget Agency in Hong Kong and Singapore", *International Review of Administrative Sciences*, Vol. 72, No. 3, September **2006**, pp. 341-61.
35. "Reinventing Hong Kong's Public Service: Same NPM Reform, Different Contexts and Politics", *International Journal of Organizational Theory & Behaviour*, Vol. 9, No. 2, Summer **2006**, pp. 212-34.
36. "How Autonomous are Public Corporations in Hong Kong? The Case of the Airport Authority", *Public Organization Review: A Global Journal*, Vol. 6, September **2006**, pp. 221-36.
37. "Judicial Review and Policy Making in Hong Kong: Changing Interface Between the Legal and the Political" (jointly with Max W. L. Wong), *The Asia Pacific Journal of Public Administration*, Vol. 28, No. 2, December **2006**, pp. 117-41.
38. "Executive-led Governance or Executive Power 'Hollowed-Out' – The Political Quagmire of Hong Kong", *Asian Journal of Political Science*, Vol. 15, No. 1, April **2007**, pp. 17-38.
39. "Policy Capacity in Post-1997 Hong Kong: Constrained Institutions Facing a Crowding and Differentiated Polity", *The Asia Pacific Journal of Public Administration*, Vol. 29, No. 1, June **2007**, pp. 51-75.
40. "Combating Corruption as a Political Strategy to Rebuild Trust and Legitimacy: Can China Learn from Hong Kong?", *International Public Management Review*, Vol. 8, No. 2, October **2007**, pp. 45-71.
41. "The Story of Two Administrative States: State Capacity in Hong Kong and Singapore", *The Pacific Review*, Vol. 21, No. 2, May **2008**, pp. 121-45.
42. "Evaluating the Ombudsman System of Hong Kong: Towards Good Governance and Citizenship Enhancement", *Asia Pacific Law Review*, Vol. 17, No. 1, **2009**, pp. 73-94.
43. "A Response to 'Building Administrative Capacity for the Age of Rapid Globalization: a Modest Prescription for the Twenty-First Century'", *Public Administration Review*, November/December **2009**, pp. 1034-36.
44. "In Search of Trust and Legitimacy: The Political Trajectory of Hong Kong as Part of China", *International Public Management Review*, Vol. 11, No. 2, **2010**, pp. 38-63.
45. "Global Aspirations and Strategizing for World-Class Status: New Form of Politics in Higher Education Governance in Hong Kong" (jointly with Ka-ho Mok), *Journal of Higher Education Policy and Management*, Vol. 33, No. 3, June **2011**, pp. 231-51.
46. "Overview", *International Review of Administrative Sciences*, special issue on Public Administration in East Asia: Legacies, Trajectories and Lessons, Vol. 78, No. 2, June **2012**, pp. 209-16.
47. "One Country, Two Experiences: Administrative Reforms in China and Hong Kong", *International Review of Administrative Sciences*, special issue on Public Administration in East Asia: Legacies, Trajectories and Lessons, Vol. 78, No. 2, June **2012**, pp. 261-83.

48. "Higher Education in Asia: Challenges from and Contribution to Globalization", *International Journal of Chinese Education*, No. 1, **2012**, pp. 177-95.
49. "Public Governance Reform in Hong Kong: Rebuilding Trust and Governability", *International Journal of Public Sector Reform*, special issue on Public Sector Governance and Management in Asian Countries, Vol. 26, No. 5, **2013**, pp. 421-36.
50. "Can There Be An Asian Model of Public Administration?", *Public Administration and Development*, No. 33, September **2013**, pp. 249-61.

Conference Papers:

Invited conference papers:

1. "The Sino-British Negotiations on the Future of Hong Kong 1982-84", paper presented at the Seminar on Mainland China-Taiwan Contact and Negotiations, organized by the Mainland Affairs and Policy Research Foundation and China Times, Taiwan, 31 August - 1 September **1991** (in Chinese).
2. "Community Participation in Health Care Issues", paper presented at Hospital Authority Convention 1993, organized by the Hong Kong Hospital Authority, 7 January **1993** (subsequently published in conference proceedings).
3. Comments on the "Towards Better Health" Consultation Document. Presentation at Symposium on Healthcare Choices for Hong Kong, organized by Hong Kong Hospital Authority, Hong Kong, 4 August **1993**.
4. "Hong Kong's Public Sector Reform and Its Impact on the Civil Service System", paper presented at the Seminar on Inter-regional Public Administration and Civil Service Systems, organized by the Association of Public Administrators and Professionals of Macau, Macau, 26 March **1994** (in Chinese).
5. "Prospects for a Democratic Transition: Power and Sovereignty in Hong Kong", presentation at the Seminar on Transitions of Power: Perspectives from the Post-Colonial World, jointly sponsored by the Asia Society-Hong Kong Center and Centre of Asian Studies, The University of Hong Kong, Hong Kong, 20 May **1994**.
6. "Health Care Finance Options for Hong Kong in the 21st Century: Possibilities and Constraints", paper presented at Hospital Authority Convention 1997, organized by the Hong Kong Hospital Authority, Hong Kong, 11-13 May **1997** (subsequently published in official conference proceedings).
7. "From Colony to Special Administrative Region: Issues of Autonomy within a Centralized Authoritarianistic State", paper presented at the International Conference on Constitutional Transition: Hong Kong 1997 and Global Perspectives, organized by the Faculty of Law and the Centre of Asian Studies, University of Hong Kong, Hong Kong, 29 May - 1 June **1997**.
8. "The Features and Reforms of Hong Kong's Civil Service System", paper presented at the Guangzhou - Hong Kong Comparative Administration System Symposium, organized by Guangzhou Municipal Academy of Social Sciences, Guangzhou, China, 23-24 August **1997** (in Chinese).
9. "Problems of Risk and Risk Management in an Era of Reform: The Case of China", paper presented at the Conference on Protecting Corporate Interests in China, organized by Hong Kong Policy Research Institute and Renful Associates (Asia-Pacific) Ltd, Hong Kong, 18-20 June **1998**.
10. "Towards Quality Housing Management-Issues and Constraints", paper presented at the Housing Conference of the Hong Kong Institute of Housing, Hong Kong, 23 October **1998**.
11. "Care and Responsibility in a Risk Society: Challenges to Existing Healthcare Institutional Arrangements", paper presented at the Hospital Authority Convention 1999, Hong Kong, 18-21 April **1999**.
12. "The Impact of Cadre System Reform on the Future Democratic Political Development of China", paper presented at the International Conference on the

- Prospects for Democracy in China, organized by Hong Kong Professional Teachers' Union and other organizations (Hong Kong, 1-2 May **1999**) (in Chinese).
13. "Problems of Moving into a Performance Pay System for the Civil Service", paper presented at the Public Forum on Civil Service Reform: A Balance between Stability and Flexibility?, organized by Centre for Comparative Public Management & Social Policy, City University of Hong Kong and Hong Kong Policy Research Institute, Hong Kong, 13 May **1999**.
 14. "Improving Hong Kong's Health Care System: Problems and Choices", paper presented at the Public Forum on Ethics and Policy Choice in Healthcare Financing, organized by Centre for Comparative Public Management & Social Policy, City University of Hong Kong, Hong Kong Hospital Authority and the *Journal of Medicine & Philosophy* (USA), Hong Kong, 29 May **1999**.
 15. "Community Empowerment in Urban Planning-Whom to Empower and How?", paper presented at the Conference on Cities in Transition, organized by the Hong Kong Institute of Planners and the Centre of Urban Planning and Environmental Management, University of Hong Kong, Hong Kong, 8-9 November **1999**.
 16. "Problems of Implementation of the Basic Law: Regulation, Constraints and Room for Development", paper presented at Conference on The 10th Anniversary of the HKSAR Basic Law, organized by Law School of Renmin University of China and Centre for Chinese and Comparative Law, School of Law, City University of Hong Kong, Beijing, 1-2 April **2000** (in Chinese).
 17. "The Politics of International Policy Learning in Public Administration: Claims and Realities of Interdependence", paper presented at an International Symposium on Global Standards in the World of Public Administration, organized by The Korea Institute of Public Administration, Seoul, Korea, 20 July **2000**.
 18. "The Paradox of Administrative Reform in Asia: Comments on the BICA [Building Institutional Capacity in Asia] Report 2001", paper presented at the Regional Conference on Public Sector Challenges and Government Reforms in South East Asia, organized by the University of Sydney (Research Institute for Asia and the Pacific), Jakarta, 12 March **2001**.
 19. "Civil Service Pay Reform in Hong Kong: Principles, Politics and Paradoxes", paper presented at the First Asian Forum on Public Management, organized by the Centre for Comparative Public Management and Social Policy, City University of Hong Kong, Hong Kong, 17-18 December **2001**..
 20. "Public Sector Reform in Hong Kong and Singapore: New Public Management and the Political Nexus Triad", paper presented at the Second Asian Forum on Public Management, hosted by the Meiji University, Tokyo, Japan, 18-19 November **2002**.
 21. "Administrative Reforms in Asia: Administrative Legacy, International Fashions and Governance Capacity", plenary paper presented at International Conference on Governance in Asia, organized by the Governance in Asia Research Centre, City University of Hong Kong, Hong Kong, 5-7 December **2002**.
 22. "Crisis of Governance in Hong Kong: Failure of the New Accountability System and Limitations of Administrative Reform", paper presented at the Third Asian Forum on Public Management, hosted by National University of Singapore, Singapore, 1-2 November **2003**.
 23. "Crisis Management in Hong Kong: The Experience of Avian Flu and SARS", paper presented at the Symposium on Crisis Management, organized by the Center for Crisis Management Research, Meiji University, Tokyo, Japan, 18-19 June **2004**.
 24. "How Autonomous are Public Corporations in Hong Kong? The Case of the Airport Authority", paper presented at the Conference on "Statutory Bodies in Hong Kong and Singapore: Autonomy and Integration", jointly organized by the Asia Research Centre of Murdoch University and Centre for Civil Society and

- Governance of University of Hong Kong, Perth, Australia, 15-16 December **2004**.
25. “Executive-led Governance or Executive Power ‘Hollowed Out’: The Administrative Quagmire of Hong Kong”, paper presented at the Fourth Asian Forum on Public Management, hosted by Yonsei University and Korea University, Seoul, Korea, 18-19 December **2004**.
 26. “How Autonomous are Public Corporations in Hong Kong? The Case of the Airport Authority”, revised paper presented at the Workshop on “Statutory Bodies in Hong Kong and Singapore: Autonomy and Integration”, jointly organized by the Asia Research Centre of Murdoch University and Centre for Civil Society and Governance of University of Hong Kong, Hong Kong, 26-27 September **2005**.
 27. “Hong Kong’s Governance: Continuity and Change”, keynote presentation at Second Congress of Asian Political and International Studies Association, Hong Kong: City University of Hong Kong, 14-16 November **2005**.
 28. “Evaluating Public Sector Performance in Hong Kong: Claims and Practices”, paper presented at the Fifth Asian Forum on Public Management, hosted by University of Hong Kong, Hong Kong, 14-15 January **2006**.
 29. “Can China Learn from Hong Kong? – Combating Corruption as a Political Strategy to Rebuild Trust and Legitimacy”, paper presented at the Sixth Asian Forum on Public Management, hosted by the Faculty of Political Science, Chulalongkorn University, Bangkok, Thailand, 13-14 December **2007**.
 30. “When Professionalism Meets New Public Management: The Experience of Crisis Management during SARS in Hong Kong”, paper presented at the Seventh Asian Forum on Public Management, hosted by the Graduate School of Governance Studies and Crisis and Contingency Management Research Center, Meiji University, Tokyo, Japan, 12-13 January **2008**.
 31. “The Hong Kong Identity: Torn between the Local, the National and the Global”, paper presented at the Third Workshop on Hong Kong Culture and Society (第三屆香港文化與社會研討會), held at The Chinese University of Hong Kong, 1 November **2008**.
 32. “香港的管治經驗:殖民地傳統, 英式制度與另類現代化” (Hong Kong’s Governance Experience: Colonial Legacy, British Institutions and Alternative Modernization), paper presented at The Symposium on Hong Kong Experience: Cultural Heritage and Institutional Innovation (香港經驗 : 文化傳承與制度創新), co-organized by the Centre of Asian Studies, University of Hong Kong, and the Commercial Press (HK) Limited, held at the Hong Kong Museum of History, 7-8 November **2008**.
 33. “Responding to the Challenge of Internationalization: How Hong Kong Universities Balance the Global and the Regional”, paper presented at the International Symposium on Positioning University in the Globalized World, co-organized by the Centre of Asian Studies, University of Hong Kong, the Central Policy Unit of the Hong Kong SAR Government, and the Hong Kong Institute of Education, held at The University of Hong Kong, 10-11 December **2008**.
 34. “In Search of Trust and Legitimacy: The Political Trajectory of Hong Kong as Part of China”, paper presented at the Eighth Asian Forum on Public Management, hosted by the Department of Public Policy and Administration, National Chi-Nan University, Taiwan, 11-14 December **2008**.
 35. “Citizenship in Hong Kong and The Identity Dilemma”, keynote address at The Fifth CITZED International Conference on “Globalizing Citizenship Education: Ambitions and Realities”, hosted by The Hong Kong Institute of Education, 24-26 June **2009**.
 36. “Why Asia? An Education and Research Agenda for the 21st Century”, keynote paper presented at the International Symposium on Comparative Education and Development, co-organized by the Graduate Institute of Education, National Chung Cheng University, Taiwan, The Hong Kong Institute of Education, and the

- Comparative Education Research Centre, The University of Hong Kong, hosted by National Chung Cheng University, Taiwan, 24-25 September **2009**.
37. "Managing Human Capital in World Cities: Reflections on Hong Kong", presentation at the 25th Anniversary Conference of the Hong Kong Educational Research Association, held at The University of Hong Kong, 4 December **2009**.
 38. "Administrative Reforms in China: A Review of the Trajectory of the Past Thirty Years", paper presented at the 9th Asian Forum on Public Management, hosted by Meiji University, Tokyo, Japan, 29-30 January **2010**.
 39. "The Search for Good Governance in Asia: Trends and Challenges", paper presented at the Launch Conference for the *Journal of Asian Public Policy* 'Governing the Asian Giants: The Search for Good Governance and Sustainable Development in China and India', co-organized by the Contemporary China Strategic Research Theme and Faculty of Social Sciences of The University of Hong Kong, the Centre for Governance and Citizenship of The Hong Kong Institute of Education, and the Centre for Development and the Environment of the University of Oslo, held at The Hong Kong Institute of Education, 29-30 March **2010**.
 40. "Administrative Reforms in China and Hong Kong: 'One Country, Two Experiences' in search of Modernization and of Political Reforms", paper presented at the International Symposium on "Public Administration in East Asia: Legacies, Experiences and Reforms" for special issue of *International Review of Administrative Sciences*, hosted by the Centre for Governance and Citizenship, The Hong Kong Institute of Education, Hong Kong, 31 July-1 August **2010**.
 41. "Higher Education in Asia: Challenges from and Contributions to Globalization", keynote paper presented at the World Universities Forum 2011, hosted at the Hong Kong Institute of Education, 14-16 January **2011**.
 42. "Looking at Asia from Asia", presentation at Special Seminar on Internationalization and Regionalization, co-organized by the Center for Governance and Citizenship, Hong Kong Institute of Education and the Comparative Education Society of Hong Kong, 6 May **2011**.
 43. "Crisis Management and Public Administration Responses: Some Lessons from Hong Kong", presentation at the inaugural seminar of the Asian Group for Public Administration (AGPA) of the International Institute of Administrative Sciences, organized by the Chinese Academy of Personnel Science, Beijing, 29-31 May **2011**.
 44. "Can There be an Asian Model of Public Administration?", presented at the International Conference on *Knowledge-Building in Asian Public Administration Research and Education: Current Research Trends and Future Challenges*, held at Seoul National University, Korea, 17-18 February **2012**.
 45. "Bridging Asian and European Ways of Learning in the New Globalization", keynote presentation at the Asia-Europe Meeting (ASEM) Lifelong Learning Forum on *Learning Unlimited*, organized by the ASEM Lifelong Learning Hub, Aarhus University, Copenhagen, Denmark, 29-30 May **2012**.

Refereed papers at conferences:

1. "Changes in Hong Kong's Local Politics and Future Development", paper presented at the Symposium on Hong Kong in the Asia Pacific Region: Challenges and Responses, organized by Lingnan College, Hong Kong, 9 November **1988** (in Chinese).
2. "The Future Political Order of Hong Kong from the Perspective of the Basic Law Political Structure", paper presented at the Symposium on the Basic Law, organized by the Hong Kong Social Sciences Research Society, Hong Kong, 12 May **1990** (in Chinese).
3. "State Intervention and the Legitimacy Crisis: The Case of Hong Kong", paper presented at the Symposium on State Intervention, organized by the Hong Kong

- Social Sciences Research Society, Hong Kong, 3 November **1990** (in Chinese).
4. "Public Sector Reform in Hong Kong: Trends and Limitations", paper presented at the Conference on Public Sector Reform in Hong Kong, organized by the Hong Kong Public Administration Association, Hong Kong, 26 March **1991**.
 5. "The Civil Service Pay System in Hong Kong: Implications on Efficiency and Equity", paper presented at the International Workshop on Civil Service Systems in the Asia Pacific, organized by the Centre of Asian Studies, University of Hong Kong and the Centre for Asian Pacific Studies, Lingnan College, Hong Kong, 15-17 April **1991**.
 6. "The Politics of Social Security in Hong Kong", paper presented at the International Roundtable on Social Security, organized by the Hong Kong Policy Forum etc., 15 July **1991**.
 7. "Civil Service Reform in the PRC: New Concepts and Old Limitations", paper presented at the International Conference on Reform and Policy Implementation in China, organized by the Hong Kong Institute of Asia Pacific Studies, Chinese University of Hong Kong, Hong Kong, 11-13 September **1991**.
 8. "The Ideas and Prospect of Public Sector Reform in Hong Kong", paper presented at the Workshop on The Reform of Public Sector Management: Guangdong and Hong Kong Compared, organized by the Hong Kong Institute of Asia Pacific Studies, Chinese University of Hong Kong, Hong Kong, 18-19 November **1991** (in Chinese).
 9. "Along the Way: Initial Perceptions of the Management Reform Process in Hong Kong's Hospital Services", paper (jointly with M Hayllar and E Blower) presented at the South East Asia Regional Healthcare Conference 1993, organized by the Management Society for Healthcare Professionals, Hong Kong, 8-9 December **1993**. (Contribution: 33%)
 10. "Performance Pledges - Power to the Consumer or A Quagmire in Public Service Legitimation?", paper presented at the International Conference on The Quest for Excellence: Public Administration in the Nineties, jointly organized by the Hong Kong Public Administration Association and Department of Public and Social Administration, City Polytechnic of Hong Kong, Hong Kong, 25-26 February **1994**.
 11. "Changing Values under Public Sector Reform", paper presented at the Second Annual Conference on Values and Society, organized by Lingnan College, Hong Kong, 8-9 June **1994**.
 12. "Public Sector Reform and the Re-legitimation of Public Bureaucratic Power: The Case of Hong Kong", paper presented at the International Research Symposium on Public Services Management, organized by the Aston Business School, Aston University, Birmingham, UK, 25-26 March **1996**.
 13. "The Development of Tenant Involvement Strategies in Hong Kong", paper (jointly with Chris Blundell) presented at the International Housing Conference, organized by Hong Kong Housing Authority, Hong Kong, 20-23 May **1996**. (Contribution: 50%)
 14. "Hong Kong's Public Administration at the Crossroads: Two 'Systems' in One 'Country'", paper presented at 57th National Conference of the American Society for Public Administration, Atlanta, USA, 29 June - 3 July **1996**.
 15. "The Transition of Bureaucratic Authority: The Political Role of the Senior Civil Service in the Post-1997 Governance of Hong Kong", paper presented at the International Conference on Political Order and Power Transition in Hong Kong, organized by Lingnan College, Hong Kong, 18-19 September **1996**.
 16. "Rebureaucratization of Politics in Hong Kong: Prospect after 1997", paper presented at 1996 Annual Conference of the Australasian Political Studies Association, organized by the University of Western Australia, Perth, Australia, 2-4 October **1996**.
 17. "Understanding Public Sector Reforms: Their Globalness, Diversity, and Changes

- in Values and Institutional Relationships”, paper presented at the 3rd International Conference of Administrative Sciences, Beijing, China, 8-11 October **1996**.
18. “The Development of Tenant Involvement Strategies in Hong Kong: A Preliminary Review”, paper (jointly with Chris Blundell) presented at Shanghai - Hong Kong Housing Conference, jointly organized by the Shanghai Housing Authority and Hong Kong Housing Authority, Shanghai, 7-10 January **1997**. (Contribution: 50%)
 19. “Hong Kong Becoming China: Political & Administrative Transition”, paper presented at the Roundtable on Hong Kong at the 1997 Annual Meeting of the Association for Asian Studies, Chicago, USA, 13-16 March **1997**.
 20. “The ‘Trading Fund’ Reform in Hong Kong: Claims, Realities and Unanswered Questions”, paper presented at the Second International Research Symposium on Public Services Management, organized by Aston Business School, Aston University, Birmingham, UK, 11-12 September **1997**.
 21. “A New State Form After the Change of Sovereignty and Government ? - The Case of Post-1997 Hong Kong”, paper presented at the International Conference on The State in the Asia-Pacific Region, organized by City University of Hong Kong, Hong Kong, 6-7 June **1998**.
 22. “Customerizing the Tenants: The Case of Public Housing Governance Reform in Hong Kong”, paper presented at the 24th International Congress of Administrative Sciences, Paris, France, 7-11 September **1998**.
 23. “Between Autonomy and Accountability: Hong Kong’s Senior Civil Servants in Search of an Identity”, paper presented at the Workshop on Ethics in the Public Service for the New Millennium, organized by Centre for Public Sector Management Research, Durham University Business School, Durham, UK, 29-31 March **1999**.
 24. “China’s Wage System Reform: Economic Goals and Policy Dilemmas”, paper (jointly with Ms Kitty Poon) presented at 60th National Conference of the American Society for Public Administration, Orlando, Florida, USA, 10-14 April **1999**. (Contribution: 50%)
 25. “Globalization, Governance and Asian Values: Can There Be A Universal Administrative Paradigm?”, paper presented at the International Conference on Public Management and Governance in the New Millennium, organized by the Centre for Comparative Public Management and Social Policy, City University of Hong Kong and Murdoch University, Hong Kong, 10-11 January **2000**.
 26. “Politics Matter More Than Management: Public Sector Reforms in Hong Kong and China”, paper presented at the Fourth International Research Symposium on Public Management, organized by Erasmus University, Rotterdam, The Netherlands, 10-11 April **2000**.
 27. “Reforming Public Healthcare Governance in Hong Kong: A Case Study of Professional Power in New Public Management”, paper presented at the Fifth International Research Symposium on Public Management, organized by the University of Barcelona, Barcelona, Spain, 9-11 April **2001**.
 28. “Transforming the Post-1997 Hong Kong Civil Service: Reconfiguring the Mandarinate and the Rise of a Political Class”, paper presented at the 54th Annual Meeting of the Association for Asian Studies, Washington DC, USA, 4-7 April **2002**.
 29. “Reconciling Different Values and Managing Competing Demands: The ‘Real Worlds’ of Hong Kong’s Public Managers” (with Brian Brewer), paper presented at International Conference on “Developing Philosophy of Management – Crossing Frontiers”, organized by *Reason in Practice – The Journal of Philosophy Management* and Forum for European Philosophy, St. Anne’s College, Oxford, UK, 26-29 June **2002**.
 30. “Budgetary Devolution in Hong Kong and Singapore: Institutional Reconfiguration in Two City States”, paper presented at The 7th International

- Research Symposium on Public Management, organized by the University of Hong Kong, Hong Kong, 1-3 October **2003**.
31. "State Capacity in Hong Kong, Singapore and Taiwan: Coping with Legitimation, Integration and Performance", paper presented at the International Workshop on State Policy Capacity, organized by the Governance in Asia Research Centre, City University of Hong Kong, Hong Kong, 5-6 October **2003**.
 32. "Government Leadership and Social Cohesion in Hong Kong", paper presented at the Conference on Social Cohesion, organized by the Faculty of Social Sciences, The University of Hong Kong and the Hong Kong Council of Social Service, Hong Kong, 28-29 November **2003**.
 33. "What's in a Pamphlet? – Performance Pledges and Customer Empowerment in Hong Kong Public Services", paper presented at International Symposium on Service Charters and Customer Satisfaction in Public Services, organized by the Governance in Asia Research Centre, City University of Hong Kong, Hong Kong, 8-9 December **2003**.
 34. "The Hong Kong System under One Country Being Tested: Article 23, Governance Crisis and the Quest for Constitutional Reform", paper presented at the panel on "'One Country, Two Systems' in Crisis: The Experience of Hong Kong and Macau and Implications for Taiwan", Association for Asian Studies 56th annual conference, San Diego, California, USA, 4-7 March **2004**.
 35. "SARS and Medical Managerialism in Hong Kong: A Test of NPM in Crisis Management", paper presented at Panel on Health and Healthcare Management, the 9th International Research Symposium on Public Management, Bocconi University, Milan, Italy, 6-8 April **2005**.
 36. "Budgeting for Results or Budgeting for Politics: Budget Reforms, Fiscal Stability and Distributional Politics in Hong Kong Re-examined", paper presented at the 61st Congress of the International Institute of Public Finance, Jeju Island, South Korea, 22-25 August **2005**.
 37. "Changing Public Policy and Governance in East Asia: Paradigm Shift or Policy Steadiness?", plenary paper presented at International Conference on "Changing Governance and Public Policy Paradigms: Asian Perspectives", jointly organized by School of Government, Sun Yat Sen University, Guangzhou, Centre for East Asian Studies, University of Bristol, and Southeast Asia Research Centre, City University of Hong Kong, held in Guangzhou, China, 19-20 November **2005**.
 38. "Judicial Review and Policy Making in Hong Kong: Changing Interface between the Legal and the Political" (jointly with Max W. L. Wong), paper presented at the International Conference on Continuing Transformation of Public Administration, organized by the Department of Public and Social Administration, City University of Hong Kong, held in Hong Kong, 21-22 March **2006**.
 39. "Neo-Treasury Control or Demise of the Central Budget Agency: Experience from Budget Reforms in Hong Kong and Singapore", the 10th International Research Symposium on Public Management, Glasgow Caledonian University, Glasgow, UK, 10-12 April **2006**.
 40. "Joining Up Governance in the Hong Kong Context: Issues of Coordination, Integration and Collibration", presented at the International Workshop on Governance for Harmony, organized by Governance in Asia Research Centre, City University of Hong Kong, Hong Kong, 9-10 June **2006**.
 41. "The East Asian 'Social Policy' Discourse: Policy Shift, Reversal, or Steadiness", presented at the Third EASP International Conference on "GDPism and Risk: Challenges for Social Development and Governance in East Asia", Centre for East Asian Studies, Bristol University, UK, 12-13 July **2006**.
 42. "Building State Capacity in Two City States: Hong Kong and Singapore Compared" in International Conference on State Capacity of China in the 21st Century, organized by the Department of Public and Social Administration, City University of Hong Kong, and Centre for East Asian Studies, Bristol University, UK, held in

Hong Kong, 19-20 April **2007**.

43. “The Basic Law and Hong Kong SAR’s Political Development: A Living Constitution or Straitjacket?”, paper presented at the International Conference on “Hong Kong’s Basic Law: The First Ten Years and Its Future”, organized the School of Law, City University of Hong Kong and the Hong Kong SAR Basic Law Education Association, Hong Kong, 22-23 June **2007**.
44. “Rediscovering Checks and Balance in China’s Administrative Traditions: A Preliminary Assessment”, paper presented at the International Workshop on “Administrative Traditions: Inheritances and Transplants in Comparative Perspective”, organized by Governance in Asia Research Centre, City University of Hong Kong, Hong Kong, 23-24 June **2007**.
45. “Repositioning the State in the Public Sector Reform Agenda: The Case of Hong Kong”, paper presented at the International Conference on “Reasserting the Public In Delivery of Public Services”, organized by the Lee Kuan Yew School of Public Policy, National University of Singapore, Singapore, 27-28 September **2007**.
46. “Public Governance Reform in Hong Kong: Rebuilding Trust and Governability”, paper presented at the Asian Association for Public Administration Annual Conference, University of Indonesia, Jakarta, Indonesia, 7-9 February **2011**.
47. “Cultivating an Educated Global Citizen in Hong Kong: The Goal and Strategy of The Hong Kong Institute of Education”, paper presented at the International Conference on General Education organized by the Thai General Education Network, Chulalongkorn University, and Office of Higher Education Commission of the Thai Ministry of Education, Bangkok, Thailand, 11-13 January **2012**.
48. “The Study of Public Administration in Hong Kong and Macao: Evolutionary Paths, Constraints and Opportunities” (jointly with Prof Sonny Lo), presented at the Asian Association for Public Administration conference, The Hong Kong Institute of Education, 10-11 February **2012**.